

A resilience assessment framework for critical infrastructure networks' interdependencies

Maryam Imani^{1*}, Donya Hajializadeh²

¹ *Senior Lecturer in Water Systems Engineering, School of Engineering and the Built Environment (EBE), Anglia Ruskin University,*

Chelmsford, Essex, CM1 1SQ, United Kingdom; Maryam.Imani@aru.ac.uk

² *Lecturer in Structure and Bridge Engineering, Department of Civil and Environmental Engineering, University of Surrey,*

Guildford, Surrey, GU2 7XH, United Kingdom; D.Hajializadeh@surrey.ac.uk

Abstract

Critical Infrastructures (CI)s, provide essential services to the society. As infrastructures are becoming more interdependent, there is an increasing need for better management of their interactions and interdependencies. Interdependencies among CI can cause cascading failures and hence, amplify negative consequences due to these failures. This can also affect CI's service restoration rate and consequently reducing their resilience in coping with these hazardous events. The common challenge currently faced by CI asset owners, is the lack of robust resilience-informed business planning and management strategies in response to interdependent assets' failures due to low-probability/high-impact hazards. This is of particular importance as CI owners and managers are investing more on improving the resilience of their assets in response to extreme environmental hazards. This study has approached CIs nexus from the interdependency management point of view. It has developed an integrated resilience assessment framework to identify and map interdependency-induced vulnerabilities (of water, energy and transport networks) in critical infrastructure networks. This framework can potentially support effective management of the interdependencies in CI networks. The findings have been reflected in mapping the connection between the changes in resilience due to interdependency-induced failures and the cost of intervention scenarios, providing means of exploring shared intervention strategies.

Keywords: Asset Management, Critical Infrastructure, Interdependency, Infrastructure Nexus, Resilience, Vulnerability.

Introduction

Critical Infrastructures (CI)s, including water, energy and transport networks, provide essential services to the society. As infrastructures are becoming more interdependent, there is an increasing need for better management of these interactions and interdependencies (Bloomfield, et al., 2009). CI's criticality means it is vital that these systems to be resilient to any type of disturbances in the sense that they have an ability to resist failures and/or quickly resume their functionality when events occur (Mattioli & Levy-Bencheton, 2014). Therefore, the pursuit for infrastructure resilience requires the reduction of failure probabilities, minimisation of negative consequences when failures do occur, and reduction in recovery time. The centralised nature of urban infrastructure and the interconnectedness between services implies that damage at a point in the system can have knock-on effects through the connections in the system and other infrastructure systems (Guthrie & Konaris, 2012). Additionally, the importance of protecting infrastructure from threats, lies not only in its critical role of sustaining infrastructure, but also in its role of helping communities and the economy to rebuild themselves post-disruptions (Wang, et al., 2010).

The continuity of operation and service in CI should be guaranteed with high design, operation and maintenance standards and a robust decision-making mechanisms in place, following disturbing conditions at any scale. UK government has published a POSTnote (The Parliamentary Office of Science

and Technology, 2010) and recognised short-term hazards, long-term climate change, and interdependencies as three issues surrounding the resilience of the core infrastructures. However, the common challenge currently faced by CI asset owners and managers is the lack of a robust resilience-informed business planning and management strategies in response to interdependent assets' failures due to low-probability/high-impact hazards.

To overcome the interdependency-induced challenges in CI networks and promote their resiliency, it is necessary to gain an understanding of interdependency relations in order to be able to incorporate a resilience thinking into decision-makings. This could be facilitated through a robust interdependency modelling and analysis method. A number of approaches, from physical to functional and economic, have been proposed by different scholars in relation to CI's interdependencies modelling and analysis (Rinaldi, et al., 2001; Glass, et al., 2003; Casalicchio, et al., 2004; Zimmerman, 2004; Rigole & Deconinck, 2006; Pye & Warren, 2006; Dudenhoeffer, et al., 2006; Schmitz, et al., 2007) and (Xiao, et al., 2008; Bloomfield, et al., 2009; Solano, 2010; Zhang & Peeta, 2011). For example, the study conducted by Satumtira & Dueñas-Osorio (2010) categorised the interdependency modelling approaches according to mathematical method, modelling objective, scale of analysis, quality and quantity of input data, targeted discipline and end user type. Ouyang (2014) categorises the infrastructure interaction modelling approaches into six broad types of empirical, agent based, system dynamics based, economic theory-based, and network-based approaches.

Drawing on the above approaches, the available decision support systems (DSS) (e.g., iRoad, Neptune, etc.) rely on risk/vulnerability measures while interdependencies and their resilience in response to extreme hazards are overlooked. Several factors are involved in limiting the adoption of a resilience-informed decision making in the context of CI networks interconnectedness and interdependencies management such as high level of complexity and interconnection of the CI, growth of emerging challenges such as climate change and hence, higher frequency of extreme weather conditions, rapid development and urbanisation, demand patterns' changes and many other reasons have been and will be challenging CI (Petit, et al., 2015; Lin, et al., 2017; Ani, et al., 2019). This can also affect CI's service restoration rate and consequently reducing their resilience in coping with these hazardous environmental events. To reduce these impacts, an integrated resilience-informed Decision Support System (DSS) is required, to map interdependent network vulnerable components and introduce adaptive capacities accordingly. This is of particular importance as CI owners and managers are investing more and more every day on improving the resilience of their assets in response to extreme environmental hazards.

While many well-defined models and simulations exist for infrastructure sectors such as electrical power grid models, water networks, traffic flow, rail systems, computer networks, very few models exist that seek to tie these infrastructures together in a form representative of their actual implementation. Jeziah et al. (2016) reviewed some of the most popular simulation tools under development such as CIPDSS, HAZUS, I2Sim/DR-NEP and ESRI Sim Disaster. However, a study by Dudenhoeffer et al. (2006) showed that many of the models present a physics/engineering-based approach and are very good at individual sector analysis, but they do not necessarily support high level command and control systems. In their study 33 tools were investigated and a few (e.g. Athena, CIP/DSS, FINSIM and RAPIDware) proved to be capable of modeling and analysing multiple infrastructure networks.

A holistic view is key in integrated infrastructure modelling since infrastructure networks and their dependencies are highly non-linear and complex and cannot be predicted with traditional models (Dirks, et al., 2015). The benefit of integrated modelling in response to extreme events is to provide tools for decision makers to understand the dynamics and complexity of the system and avoid ineffective responses and poor coordination for rescue, recovery, restoration and, mitigation. This study has approached CI nexus from resilience-informed CI's interdependency management point of view. It thrived to fill the gap of resilience-informed decision making, in the context of interdependent CI networks, by adopting a diagnostic approach. Drawing on this, a resilience- assessment framework was developed to model infrastructure elements and the relation between individual components through network modelling approaches. In the proposed framework the actions and interactions of each individual infrastructure element (nodes and links) is modelled with a view to assess their effects on the system as a whole. In this project, the nature of the connection is reflected on the flow from source asset

(interdependency provider) to sink asset (interdependency receiver). More details on the nature of interdependencies has been provided in the methodology section.

Methods

The proposed integrated framework in this study comprises of the following three folds: network modelling using the Network Theory, failure propagation mapping and resilience assessment using system functionality over time.

Network Modelling

In this study, Network Theory has been used to generate and characterize the topology of the hypothetical benchmark network, comprising of three key infrastructures of water, energy and transport, utilized for resilience evaluation of the interconnected infrastructure network. Glass et al. (2003) define network as flexible abstractions that can be used to study the interaction behaviour of independent infrastructure systems. The abstraction manifests a series of nodes (e.g., power plans, transformers), links (e.g., distribution lines, information exchange, roads) and flows (e.g. energy, information or people) in a given infrastructure system. For the benchmark case study a network of total 21 nodes, 20 links and 5 interdependent links is produced to illustrate the resilience-informed decision support system framework. These nodes and links represent different critical assets and their corresponding connections in each network; for example, generators, transmission lines, switches and breakers in energy network; reservoirs, water mains, pumping stations in water network and bridges, junctions, roads, rail lines in transport network. The links between assets also represent the physical or any functional connection between two assets. In the case of interdependency links, these are connections between two different systems.

For the infrastructure network k , network properties can be represented by $\Gamma_k = \{N_{\Gamma_k}, E_{\Gamma_k}, M_{\Gamma_k}\}$, where, N_{Γ_k} , denotes the node sets, E_{Γ_k} , denotes edge sets, and M_{Γ_k} is a $N_{\Gamma_k} \times N_{\Gamma_k}$ matrix representing the function of edges to pair-wise nodes. For a network consisting of v number of nodes and ω number of edges, Γ_k is given as Equation (1):

$$\Gamma_k: \begin{cases} N_{\Gamma_k} = \{n_{\Gamma_k,1}, \dots, n_{\Gamma_k,v}\}, E_{\Gamma_k} = \{e_{\Gamma_k,1}, \dots, e_{\Gamma_k,\omega}\} \\ M_{\Gamma_k} = \{e_{\Gamma_k,j} \rightarrow (n_{\Gamma_k,i}, n_{\Gamma_k,z}), \forall j \in [1, \omega], i, z \in [1, v]\} \end{cases} \quad (1)$$

Each member of M_{Γ_k} represents the connection between the source node, $n_{\Gamma_k,i}$, providing service through $e_{\Gamma_k,j}$ and the sink node, $n_{\Gamma_k,z}$, receiving service through $e_{\Gamma_k,j}$. Every node in the network can act as source, sink or both depending on the role of the asset in the network. For the energy network in the benchmark case study, with 6 nodes and 5 dependency links, the N_{Γ_E} , M_{Γ_E} can be written as Equation (2) to Equation (4):

$$N_{\Gamma_E} = \{n_{\Gamma_E,1}, n_{\Gamma_E,2}, n_{\Gamma_E,3}, n_{\Gamma_E,4}, n_{\Gamma_E,5}, n_{\Gamma_E,6}\} \quad (2)$$

$$E_{\Gamma_E} = \{e_{\Gamma_E,1}, e_{\Gamma_E,2}, e_{\Gamma_E,3}, e_{\Gamma_E,4}, e_{\Gamma_E,5}\} \quad (3)$$

$$M_{\Gamma_E} = \begin{bmatrix} 0 & 0 & 0 & 0 & 0 & 0 \\ (n_{\Gamma_E,2}, n_{\Gamma_E,1}) & 0 & (n_{\Gamma_E,2}, n_{\Gamma_E,3}) & 0 & (n_{\Gamma_E,2}, n_{\Gamma_E,5}) & 0 \\ 0 & 0 & 0 & (n_{\Gamma_E,3}, n_{\Gamma_E,4}) & 0 & (n_{\Gamma_E,3}, n_{\Gamma_E,6}) \\ 0 & 0 & 0 & 0 & 0 & 0 \\ 0 & 0 & 0 & 0 & 0 & 0 \\ 0 & 0 & 0 & 0 & 0 & 0 \end{bmatrix} \quad (4)$$

Each node, $n_{\Gamma_k,i}$, is a vector of asset inventory attributes. To simplify the complexity of engineering assets, this study has considered the essential attributes as tabulated in Table 1:

Table 1 - Asset inventory attributes

$n_{\Gamma_k, i-xy}$	Node coordinates (illustrating the geographical location of each asset)
$n_{\Gamma_k, i-sc}$	Asset importance score (demonstrating asset type classification associated with the asset) and asset importance to the network – this is an expert-driven scoring system as a function on type of asset, no. users, value of the asset, age and condition of the asset, redundancy level and community classification, all scored from 0 to 5, later being of most importance. For example, importance score of 214125 implies high score in community importance and low score in number of users and age and condition of the asset.
$n_{\Gamma_k, i-PI^0}$	Status-quo performance indicator of the asset
$n_{\Gamma_k, i-Rec^0}$	Recovery initiation time which is a function of asset importance score ($n_{\Gamma_k, i-sc}$)
$n_{\Gamma_k, i-FS}$	Magnitude of failure in functionality as a function of failure in the source node
$n_{\Gamma_k, i-f_{FP}}$	Failure propagation function given $n_{\Gamma_k, i-FS^t}$
$n_{\Gamma_k, i-f_{Rec}}$	Recovery process function as a function of $n_{\Gamma_k, i-FS^t}$ and $n_{\Gamma_k, i-sc}$
$n_{\Gamma_k, i-PI^t}$	Asset performance indicator in time as a function of $n_{\Gamma_k, i-PI^0}$, $n_{\Gamma_k, i-FS^t}$, $n_{\Gamma_k, i-f_{FP}}$, $n_{\Gamma_k, i-Rec^0}$ and $n_{\Gamma_k, i-f_{Rec}}$
$n_{\Gamma_k, i-f_C}$	Cost associated with fluctuation in level of service, recovery process, $n_{\Gamma_k, i-f_{Rec}}$ and $n_{\Gamma_k, i-sc}$

Among these attributes, $n_{\Gamma_k, i-f_{FP}}$, $n_{\Gamma_k, i-f_{Rec}}$ and $n_{\Gamma_k, i-PI^t}$ are a function of time. $n_{\Gamma_k, i-PI^t}$ is formed by the definition of $n_{\Gamma_k, i-f_{FP}}$, $n_{\Gamma_k, i-f_{Rec}}$, $n_{\Gamma_k, i-Rec^0}$ as demonstrated in Figure 1. The failure propagation function itself, $n_{\Gamma_k, i-f_{FP}}$, is dependent on the nature of the infrastructure asset and the imposed failure on the asset. Depending on failure nature, $n_{\Gamma_k, i-f_{FP}}$ can vary from abrupt change in performance indicator (opt.1 and 5 in Figure 1) to a linear (opt. 3) or highly nonlinear behaviour as demonstrated in opt. 2 and 4 in Asset attribute definition. Similar behaviour can be expected in the recovery process (i.e. $n_{\Gamma_k, i-f_{Rec}}$). In practice, these functions can be defined based on historical data on failures and recovery mechanism or design failure mechanism for each asset.

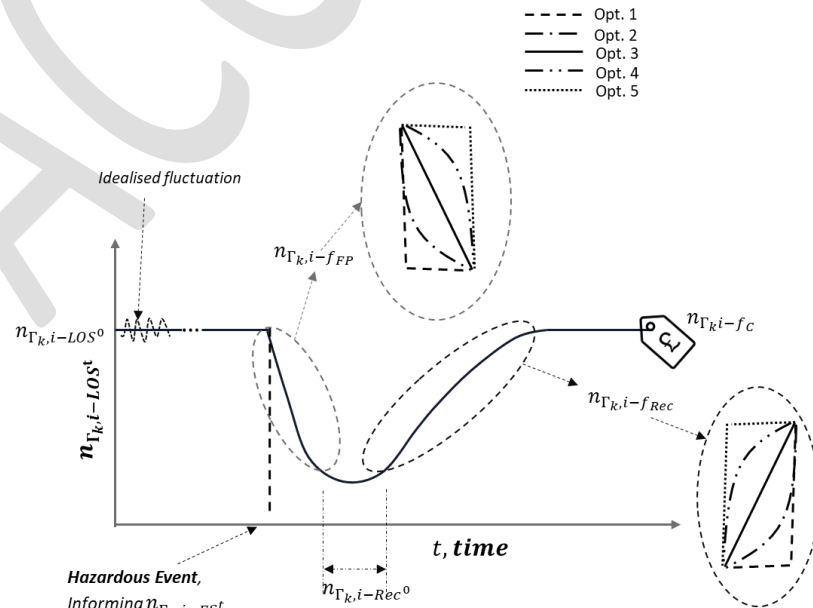


Figure 1 - Asset attribute definition

In the case of energy network, the attributes for the energy network can be summarised as Equation (5). For this study, the failure propagation pattern, $n_{\Gamma_E, i-f_{FP}}$ is simplified to an abrupt change, taking in account of a failure propagation time (opt. 5). Similar assumption is made for recovery process using recovery duration time (i.e., opt.1). The same assumption is extended to the other two networks in the benchmark case study (i.e., water and transport). Description of the actual failure propagation and recovery function is considered to be beyond the scope of this study.

$$\begin{array}{l}
 n_{\Gamma_E, i} \\
 n_{\Gamma_E, i-xy} \\
 n_{\Gamma_E, i-sc} \\
 n_{\Gamma_E, i-Pl^0} \\
 n_{\Gamma_E, i-Rec^0} \\
 n_{\Gamma_k, i-FS} \\
 n_{\Gamma_E, i-f_{FP}} \\
 n_{\Gamma_E, i-f_{Rec}} \\
 n_{\Gamma_E, i-Pl^t} \\
 n_{\Gamma_E, i-f_c}
 \end{array}
 \begin{bmatrix}
 n_{\Gamma_E, 1} & n_{\Gamma_E, 2} & n_{\Gamma_E, 3} & n_{\Gamma_E, 4} & n_{\Gamma_E, 5} & n_{\Gamma_E, 6} \\
 [0.5, 1] & [0.5, 3] & [2.75, 5] & [6, 3.5] & [2, 1.5] & [5, 5.5] \\
 221555 & 544344 & 221555 & 555125 & 334324 & 544344 \\
 5 & 15 & 5 & 50 & 10 & 15 \\
 1 & 1 & 6 & 9 & 10 & 1 \\
 100\% & 100\% & 100\% & 100\% & 100\% & 100\% \\
 n_{\Gamma_E, 1-f_{FP}} & n_{\Gamma_E, 2-f_{FP}} & n_{\Gamma_E, 3-f_{FP}} & n_{\Gamma_E, 4-f_{FP}} & n_{\Gamma_E, 5-f_{FP}} & n_{\Gamma_E, 6-f_{FP}} \\
 n_{\Gamma_E, 1-f_{Rec}} & n_{\Gamma_E, 2-f_{Rec}} & n_{\Gamma_E, 3-f_{Rec}} & n_{\Gamma_E, 4-f_{Rec}} & n_{\Gamma_E, 5-f_{Rec}} & n_{\Gamma_E, 6-f_{Rec}} \\
 n_{\Gamma_E, 1-Pl^t} & n_{\Gamma_E, 2-Pl^t} & n_{\Gamma_E, 3-Pl^t} & n_{\Gamma_E, 4-Pl^t} & n_{\Gamma_E, 5-Pl^t} & n_{\Gamma_E, 6-Pl^t} \\
 301 & 591 & 136 & 756 & 695 & 724
 \end{bmatrix}
 \quad (5)$$

The network system Γ_k itself is the subset of a multi-layered infrastructure system, Γ , containing mapping attributes of the interconnected u number of infrastructure systems. N_{Γ_k} and M_{Γ_k} in turn are subset of the multi-layered node vector and edge metric of N and M respectively. The master edge metric, M , also contains the interdependency metrics, O representing the functional pathways of connectivity between different infrastructure systems. Therefore Γ can be represented by Equation (6):

$$\Gamma: \left\{ \begin{array}{l} N = \{N_{\Gamma_1}, \dots, N_{\Gamma_u}\} \\ M = \begin{bmatrix} M_{\Gamma_1} & \dots & O_{\Gamma_1, \Gamma_j} & \dots & O_{\Gamma_1, \Gamma_u} \\ \vdots & \ddots & \vdots & \ddots & \vdots \\ O_{\Gamma_j, \Gamma_1} & \dots & M_{\Gamma_j} & \dots & O_{\Gamma_j, \Gamma_u} \\ \vdots & \ddots & \vdots & \ddots & \vdots \\ O_{\Gamma_u, \Gamma_1} & \dots & O_{\Gamma_u, \Gamma_j} & \dots & M_{\Gamma_u} \end{bmatrix}, O_{\Gamma_j, \Gamma_l} = \{g_{\Gamma_j, \Gamma_l, s} \rightarrow (n_{\Gamma_j, r}, n_{\Gamma_l, s})\}, \forall j, l \in [1, k], j \neq l \end{array} \right\} \quad (6)$$

Similar attributes to nodes are defined for each link representing dependency and interdependency connection, $e_{\Gamma_k, j}$ and $g_{\Gamma_j, r, \Gamma_l, s}$ respectively. Replacing the coordinates attribute, the sink-source vector is recorded as $e_{\Gamma_k, j-OD}$ and $g_{\Gamma_j, r, \Gamma_l, s-OD}$ for dependency and interdependency links respectively. Similar to nodes, the state condition of the (inter)dependency links, $g_{\Gamma_j, r, \Gamma_l, s-FS}$, varies from 0 to 1 whereby, 1 implies there is a full service flow from a source node, $n_{\Gamma_j, r}$ to a sink node, $n_{\Gamma_l, s}$ at time t .

For the benchmark case study with 3 subsystems and 5 links of interdependencies, two of which is energy-transport, one energy-water, one water-energy and one water-transport, M and O_{Γ_j, Γ_l} can be written as Equation (7) to Equation (10):

$$M = \begin{bmatrix} M_{\Gamma_T} & O_{\Gamma_T, \Gamma_W} & O_{\Gamma_T, \Gamma_E} \\ O_{\Gamma_W, \Gamma_T} & M_{\Gamma_W} & O_{\Gamma_W, \Gamma_E} \\ O_{\Gamma_E, \Gamma_T} & O_{\Gamma_E, \Gamma_W} & M_{\Gamma_E} \end{bmatrix} \quad (7)$$

$$O_{\Gamma_E, \Gamma_T} = \begin{bmatrix} 0 & 0 & 0 & 0 & 0 & 0 & 0 & 0 & 0 \\ 0 & 0 & 0 & 0 & 0 & 0 & 0 & 0 & 0 \\ 0 & 0 & 0 & 0 & 0 & 0 & 0 & 0 & 0 \\ 0 & 0 & 0 & 0 & 0 & 0 & 0 & 0 & 0 \\ 0 & 0 & 0 & 0 & 0 & 0 & 0 & 0 & 0 \\ 0 & 0 & 0 & 0 & 0 & 0 & 0 & 0 & 0 \\ 0 & 0 & 0 & 0 & 0 & 0 & 0 & 0 & 0 \\ 0 & 0 & 0 & 0 & 0 & 0 & 0 & 0 & 0 \\ 0 & 0 & 0 & 0 & 0 & 0 & 0 & 0 & 0 \end{bmatrix} \quad (n_{\Gamma_E, 4}, n_{\Gamma_T, 9}) \quad (8)$$

$$O_{\Gamma_E, \Gamma_W} = \begin{bmatrix} 0 & 0 & 0 & 0 & 0 & 0 \\ 0 & 0 & 0 & 0 & 0 & 0 \\ 0 & 0 & 0 & 0 & 0 & 0 \\ 0 & 0 & 0 & 0 & 0 & 0 \\ 0 & (n_{\Gamma_E, 5}, n_{\Gamma_W, 2}) & 0 & 0 & 0 & 0 \\ 0 & 0 & 0 & 0 & 0 & 0 \end{bmatrix} \quad (9)$$

and 6 in energy network and assets 8 and 9 in the notational transport network at time $t_0 + 3hrs$. The impact on total number of users (system functionality) is demonstrated in Figure 3b.

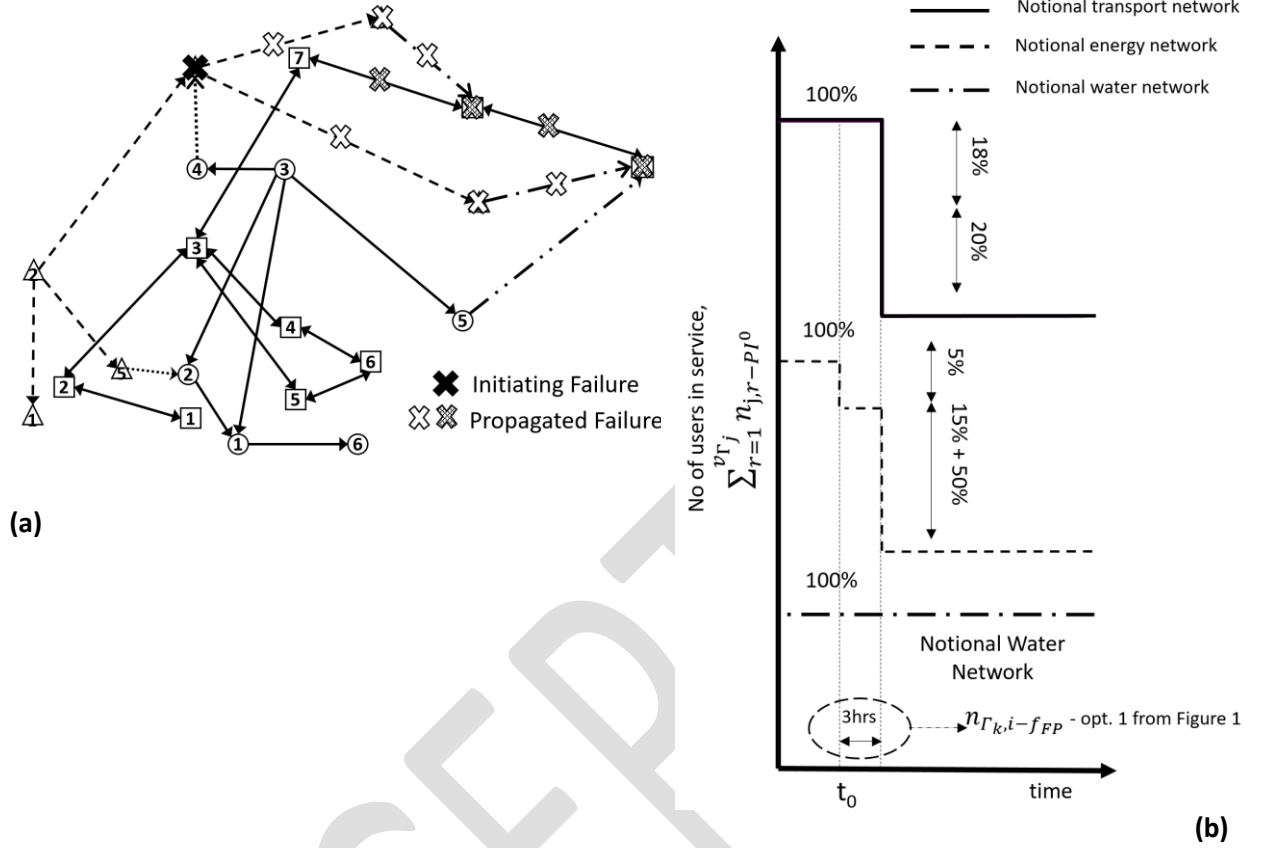


Figure 3 – (a) Failure propagation map for the node 3E; (b) corresponding functionality diagrams for each network

Resilience Assessment

In the recent years, resilience of infrastructure has received significant attention and interest among different regulatory bodies, practitioners and researchers in four domains of organisational, social, economic and engineering, the latter being the focus of this study. Literature on definition of resilience indicates that there is not a consensus in the definition and even in engineering context, it varies for different systems' specifications and stakeholders' priorities and values. With the resilience being a multi-disciplinary, cross-sectorial and complex context, it is crucial to establish a common understanding of the definition amongst all stakeholders (Cerè, et al., 2017).

Considering that the performance of an engineering system is linked to its functionality, it is inevitable that the resilience of an engineering system gets defined as a function of performance indicator over time. In the recent years there has been several studies exploring different resilience metrics as a function of system performance (Berkeley lii & Wallace, 2010; Wang, et al., 2010; Hoque, et al., 2012; Pant, et al., 2014; Barker, et al., 2015). To capture key inherent system properties such as robustness, recoverability, rapidity and resourcefulness in response to a failure event, a two-dimensional metric has been utilised in this study to quantify resilience.

For this purpose, resilience is defined as the area covered by the performance indicator diagram. Reflecting on previous example upon the recovery of the failed asset(s), the performance indicator of the failed asset will bounce back to its initial performance indicator prior to failure by $t_x + g_{\Gamma_{j,r},\Gamma_{l,s}-f_{FP}} + n_{\Gamma_{j,r}-f_{FP}} + n_{\Gamma_{j,r}-Rec^0} + n_{\Gamma_{j,r}-f_{Rec}}$. The performance indicator of the assets with propagated failure will be restored to its initial state at the very same time. This assumption neglects the recovery travelling time between dependent and interdependent assets. After completion of the recovery process, the resilience can be calculated using the Equation (11):

$$network\ resilience_{\Gamma_j} = \int_t \sum_{r=1}^{v_{\Gamma_j}} n_{\Gamma_j, r-PI} t \quad (11)$$

Figure 4a demonstrates the performance function for all three networks in response to failure of asset 3 in energy network and its subsequent recovery, assuming abrupt recovery with 4hrs duration and 1hr recovery initiation (i.e., $n_{\Gamma_{k,i}-f_{Rec}} = 3hrs$, $n_{\Gamma_{k,i}-Rec^0} = 1hr$). Figure 4b demonstrates the impact of 1 hr difference in recovery duration for the same failure scenario. This can be translated to change in recovery strategy either from resources point of view or rapidity of the resources available to a system. To better compare different recovery strategies, a concept entitled 'level of resilience' is introduced herein that demonstrates the resilience level in a network pre and post interventions. These values can be interpreted as acceptable risk zones in resilience context. The thresholds for each zone of resilience can vary depending on expert judgment on what is acceptable or tolerable for each system. The unit for these thresholds is 'number of user in service \times time'. Hence, three resilience zones of low resilience zone (in black), medium resilience zone (in grey) and high resilience zone (in white) are created (Figure 4c). The improvement in recovery strategies can include increase in redundancy, robustness or resourcefulness in different part of the interdependent network. It can be seen from this figure that for an hour change in recovery duration, the resilience of energy network changes from 1750 (no. users \times time) to 1800. Assuming unit cost of £100,000/ (no. users \times time), this change represents £500,000 saving in resilience. This value then can represent the benefit in recovery measure against the cost of the recovery.

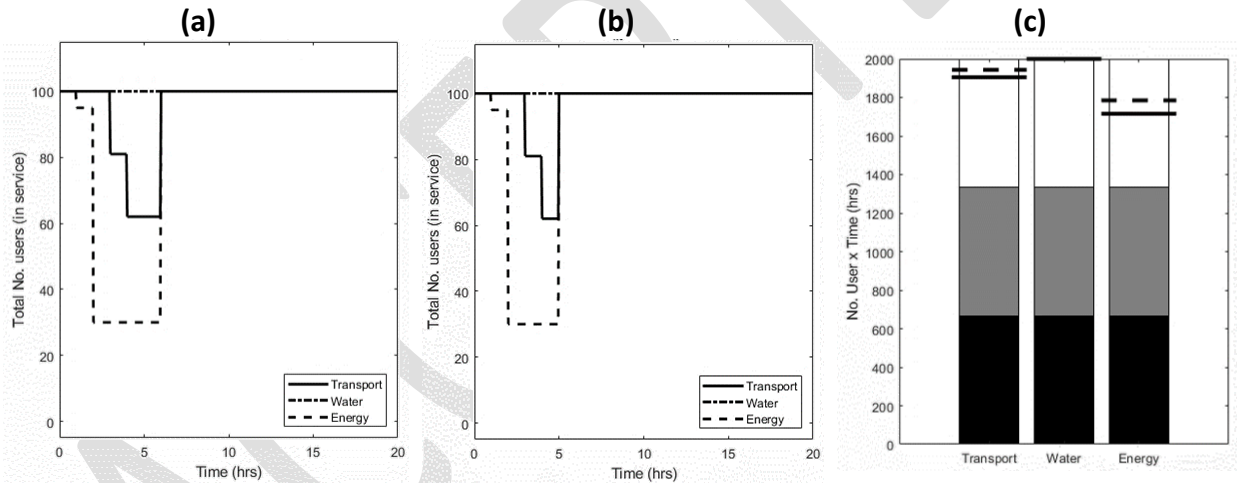


Figure 4 - (a) Change in performance indicator considering the recovery of the failed asset (2E) assuming recovery duration of 3hrs; (b) assuming recovery duration of 2hrs; (c) resilience level bar charts

Results and Discussion

It is crucial for infrastructure asset owners to have a better understanding of the dynamics of their networks' 'interdependency zones', their resilience levels and the impacts of the resilience changes across the integrated network. This will enable them to track the failure propagation at times of failure to make resilience-informed decisions for shared interventions. To demonstrate the importance of interdependency interactions, Figure 5 illustrates the impact of each single failure scenario on the entire network for all three notional networks. For this purpose, the impact of all single failure scenarios is simulated and reported as aggregated loss in number of users per network, shown by thickness of strands in the Figure 5. As can be expected each asset has an impact on the owner network and generally monitored during the design and maintenance of a network however the impact of interdependency-induced failures, shown here by different colours for each network, are hidden to each network. Depending on level of interdependencies, this implies that a network may be vulnerable and sensitive to failure scenarios that not only have not been envisaged during the design process but also they are not under radar for maintenance purposes. As can be seen from Figure 5, given the dependency of the

notional transport network on energy and water, failure in either one of these networks can result in equally significant loss of functionality in the network and if not considered in maintenance strategies could result in considerable costs and customer dissatisfaction.

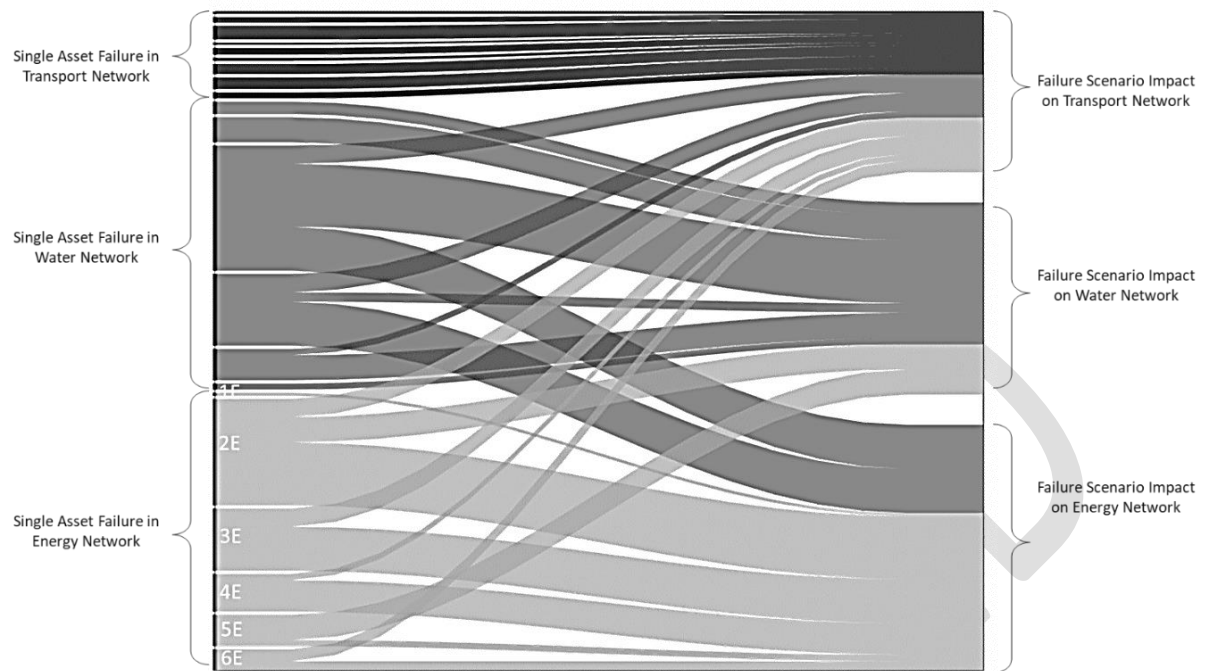


Figure 5 - Impact of single failure scenarios on three notional infrastructures

To link the interdependency behaviour to graph theory driven properties, Figure 6 demonstrates the ranking of each nodal asset according to four importance metrics: (i) degree: measuring number of incoming edges to each node; (ii) Betweenness: measuring the frequency of each node appearing on a shortest path between two nodes in the graph; (iii) out-closeness: measuring the inverse sum of the distance from a node to all other nodes and (iv) in-closeness: measuring the inverse sum of the distance from all other nodes to a node. The colour and the shade of circle demonstrate the ranking of the node in the entire multi-layered network. The smallest with white colour ranks first.

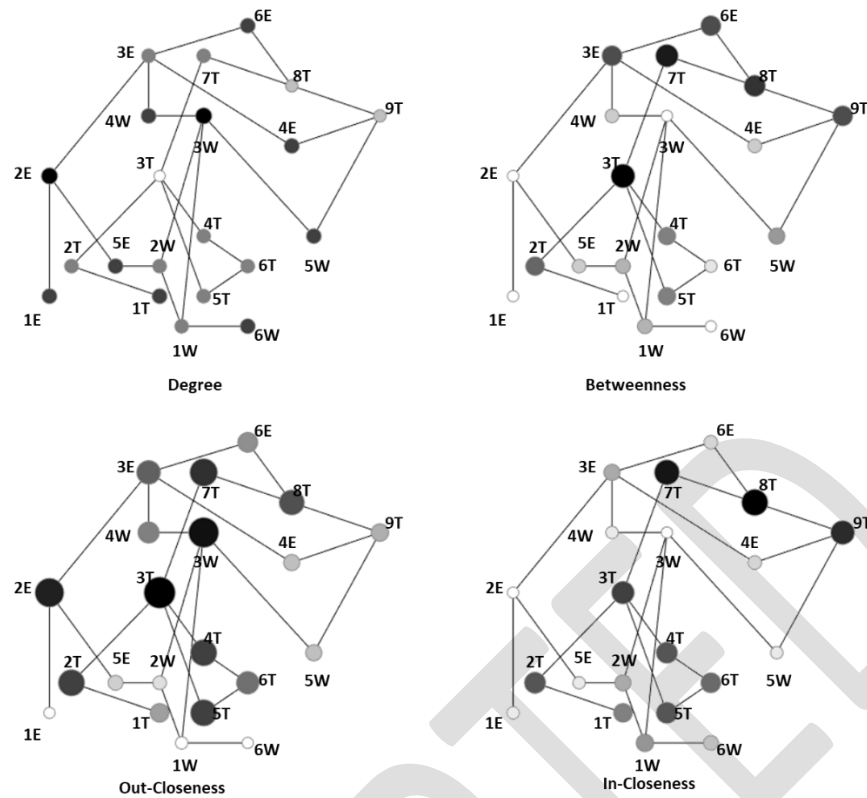


Figure 6 - Notional multi-layered network graph properties

As can be seen in Figure 6, betweenness is the closest metric to the findings of Figure 5, however, these metrics are rather limiting in terms of information they provide for decision making purposes. Furthermore these properties can be calculated assuming that the information for all connected networks is accessible which generally is not the case in practice.

Extending the failure scenarios considered to multi failure scenarios, Figure 7 demonstrates the resilience value versus maximum failure for all single- double- and triple-concurrent failure scenarios. Each grey dot in Figure 7 represents a failure scenario, demonstrating the impact on loss of number of users for each notional network and resilience metric (considering a constant recovery duration and initiation for all scenarios). The area of the plot is divided into four zones to emphasis on criticality of failure scenarios. For example, a zone with high loss of functionality and low resilience is shown in dark shade of grey and in contrast a zone with high resilience and low loss of functionality shown in white.

As each notional network has some level of interdependencies that the trend in scattered scenarios is not entirely linear and as this level of interdependency increases (notional transport network in this example), the nonlinearity behaviour increases. This behaviour becomes more pronounced as the scenarios change from single to triple-concurrent failure scenarios.

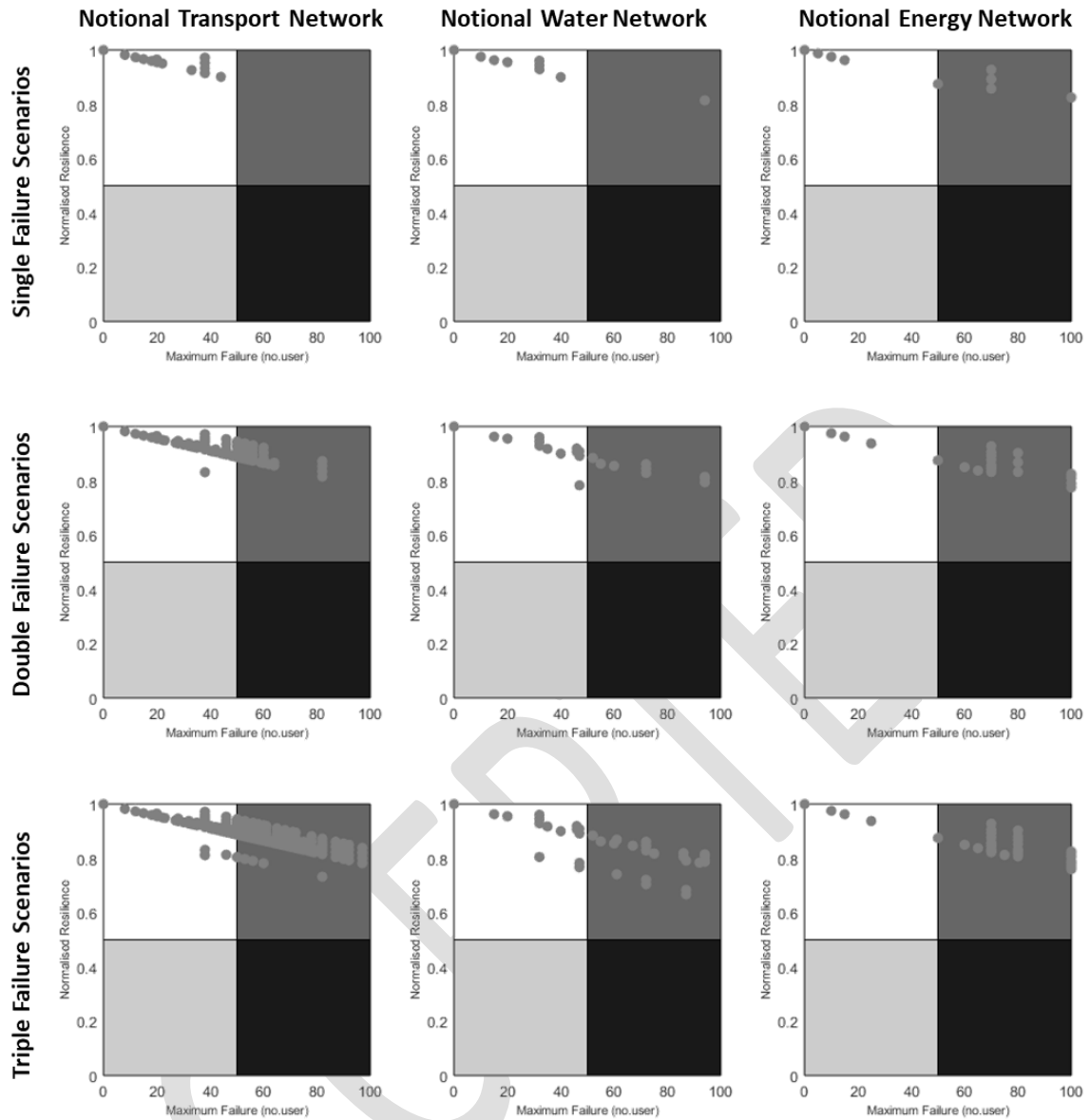


Figure 7 - Resilience vs maximum failure for all one, two and three concurrent failure scenarios

Conclusion

This study presents the feasibility study of the resilience -informed decision support system framework by creating and testing a framework and its application to a numerical case study. This framework could be expanded and upgraded to other critical infrastructure networks (e.g. ICT) for more comprehensive analysis of interconnected systems.

The results show, as the level of interdependency increases, the nonlinearity behaviour increases. This behaviour becomes more pronounced as the scenarios change from single to triple-concurrent (or n-concurrent) failure scenarios. Failure to integrated modelling and overlooking these non-linearities can lead to underestimated failure impacts and consequently, inappropriate or insufficient interventions and eventually investments.

As can be expected each asset has an impact on the owner network and generally monitored during the design and maintenance of a network, however, the impacts of interdependency-induced failures, depending on level of interdependencies, imply that a network may be vulnerable and sensitive to failure scenarios that have not been envisaged during the design process and they are likely to be not considered for maintenance purposes. This highlight the importance of shared intervention schemes in interdependent infrastructures.

Building on the experiments, resilience-informed decision-making can complement the conventional risk-informed decision making for infrastructure management particularly in dealing with low-probability high-impact events. Additionally, enhanced critical infrastructure interdependencies management requires collaboration and shared intervention amongst all the role players leading to effective transformation of the investment strategies in critical infrastructure sectors. Therefore, it is crucial for infrastructure asset owners to have a better understanding of the dynamics of their networks' 'interdependency zones', their resilience levels and the impacts of the resilience changes across the integrated network. This will enable them to track the failure propagation at times of failure to make resilience-informed decisions for shared interventions.

Acknowledgment

This work is conducted as part of the project funded by Natural Environment Research Council under NE/R008973/1 grant number. The authors also would like to acknowledge project industry collaborates, Transport Scotland, Scottish Water, Scottish and Southern Energy and Atkins for their kind and constant support, constructive advice and full engagement throughout the project. The authors also would like to thank project research assistant Mr Vasos Christodoulides in assisting in development of the web-based tool and Dr Lakshmi Rajendran and Dr Carlos Jimenez Bescos for their advices during the initial stages of the project.

References

- Ani, U., Mc K.Watson, J.D., Nurse, J.R.C., Cook, A. & Maple, C., 2019. *A review of critical infrastructure protection approaches: improving security through responsiveness to the dynamic modelling landscape*. s.l., PETRAS/IET Conference Living in the Internet of Things: Cybersecurity of the IoT - 2019.
- Barker, K., Nicholson, C. D. & Ramirez-Marquez, J., 2015. *Vulnerability importance measures toward resilience-based network design*. University of British Columbia, 12th International Conference on Applications of Statistics and Probability in Civil Engineering, ICASP 2015.
- Berkeley Iii, A. R. & Wallace, M., 2010. *A Framework for Establishing Critical Infrastructure Resilience Goals: Final Report and Recommendations*, s.l.: Final Report and Recommendations by the Council, 1–73.
- Bloomfield, R., Chozos, N. & Nobles, P., 2009. Infrastructure interdependency analysis : Introductory research review. *Control*.
- Casalicchio, E., Setola, R. & Tucci, S., 2004. An Overview on Modelling And Simulation Techniques for Critical Infrastructures. *The IEEE Computer Society's 12th Annual International Symposium on Modeling, Analysis, and Simulation of Computer and Telecommunications Systems* , p. 630–633.
- Cerè, G., Rezgüi, Y. & Zhao, W., 2017. Critical review of existing built environment resilience frameworks: Directions for future research. *International Journal of Disaster Risk Reduction*, Volume 25, pp. 173-189.
- Dirks, B., Otto, A. & Hall, J., 2015. Integrated Infrastructure Modelling — Managing Interdependencies with a Generic Approach. In: T. Dolan & B. Collins, eds. *International Symposium for Next Generation Infrastructure Conference Proceedings: 30 Sep - 1 Oct 2014 - International Institute of Applied Systems Analysis*. UCL STEaPP: London, UK(Schloss Laxenburg, Vienna).
- Dudenhofer, D. D., Permann, M. R. & Manic, M., 2006. *CIMS: A framework for infrastructure interdependency modeling and analysis*. s.l., Proceedings - Winter Simulation Conference, pp. 478-485.
- Glass, R., Beyeler, W. & Conrad, S., 2003. Defining research and development directions for modeling and simulation of complex, interdependent adaptive infrastructures. *Physical Review*, p. 1–31.
- Guthrie, P. & Konaris, T., 2012. *Infrastructure Resilience*, London: Government Office of Science, Foresight project.

- Hoque, Y. M., Tripathi, S., Hantush, M. M. & Govindaraju, R. S., 2012. Watershed reliability, resilience and vulnerability analysis under uncertainty using water quality data.. *Journal of Environmental Management*, Volume 109, p. 101–112.
- Jeziah, I., Singh, A., Pooransingh, A. & Rocke, S., 2016. A Review of Critical Infrastructure Interdependency Simulation and Modelling for the Caribbean. *West Indian Journal of Engineering* , 38(2), p. 44–51.
- Lin, J., Tai, K., Tiong, R. & Sim, M., 2017. Analyzing Impact on Critical Infrastructure Using Input-Output Interdependency Model: Case Studies. *ASCE-ASME J. Risk Uncertainty Eng. Syst., Part A: Civ. Eng.*, 3(4).
- Mattioli, R. & Levy-Bencheton, C., 2014. *Methodologies for the identification of Critical Information Infrastructure assets and services*, s.l.: European Union Agency for Network and Information Security (ENISA), ISBN 978-92-9204-106-9.
- Ouyang, M., 2014. Review on modeling and simulation of interdependent critical infrastructure systems. *Reliability Engineering and System Safety*, Volume 121, p. 43–60.
- Pant, R., Barker, K., Ramirez-Marquez, J. E. & Rocco, C. M., 2014. Stochastic measures of resilience and their application to container terminals. *Computers and Industrial Engineering*, 70(1), p. 183–194.
- Petit, F., Verner, D., Brannegan, D., Buehring, W., Dickinson, D., Guziel, K., Hattenden, R., Philips, J. & Peerenboom, J. 2015. *Analysis of Critical Infrastructure Dependencies and Interdependencies*. s.l.:Argonne National Laboratory.
- Pye, G. & Warren, M. J., 2006. *Conceptual Modelling : Choosing a Critical Infrastructure Modelling Methodology*. s.l., Austrakian Information Waffare and Security Conference.
- Rigole, T. & Deconinck, G., 2006. *A survey on modeling and simulation of interdependent critical infrastructures*. s.l., Proceedings of 3rd IEEE Benelux Young Researchers Symposium in Electrical Power Engineering, P.9.
- Rinaldi, S., Peerenboom, J. & Kelly, T., 2001. Identifying, understanding, and analyzing critical infrastructure interdependencies. *IEEE Control Systems Magazine* , 21(6), p. 11–25.
- Satuntira, G. & Dueñas-Ororio, L., 2010. Synthesis of modeling and simulation methods on critical infrastructure interdependencies research. *Sustainable and Resilient Critical Infrastructure Systems: Simulation, Modeling, and Intelligent Engineering*, pp. 1-51.
- Schmitz, W., Flentge, F., Dellwing, H. & Schwaegerl, C., 2007. *The integrated risk reduction of information-based infrastructure systems, interdependency taxonomy and interdependency approaches*, s.l.: IRRIS Project, (027568), 8.
- Solano, E., 2010. *Methods for Assessing Vulnerability of Critical Infrastructure*, NC: Research Triangle Park, 1–8.
- The Parliamentary Office of Science and Technology, 2010. *Resilience of UK Infrastructure*, London: House of Parliment - POSTNOTE Number 362.
- Wang, J. W., Gao, F. & Ip, W. H., 2010. Measurement of resilience and its application to enterprise information systems. *Enterprise Information Systems*, 4(2), pp. 215-223.
- Xiao, N., Sharman, R., Rao, H. R. & Upadhyaya, S., 2008. *Infrastructure Interdependencies Modeling and Analysis - A Review and Synthesis*. s.l., AMCIS 2008 Proceedings.
- Zhang, P. & Peeta, S., 2011. A generalized modeling framework to analyze interdependencies among infrastructure systems. *Transportation Research Part B: Methodological*, 45(3), pp. 553-579.
- Zimmerman, R., 2004. *Decision-Making and the Vulnerability of Interdependent Critical Infrastructure*, s.l.: Non-published Research Reports. Page 58.